



**ANNUAL REPORT 2012** 



## PAIDA ORPHANAGE ANNUAL REPORT 2012



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### **FOREWORD**

You have in your hand the annual report for PaidaOrphanage for the year 2012. This year was a year of consolidation and continuous progress for PaidaOrphanage and its children.

In 2012 a new kitchen was constructed and equipped for the PaidaOrphanage, raising hygiene standards for the children and improving their quality of life.

We are proud to report that school attendance for all sponsored children has been uninterrupted 1.

In addition, significant progress has been made with the planning of our long-term projects, the construction of a new orphanage and school complex.

We are proud to present this annual report, which outlines the progress PaidaOrphanage has made during 2012. We do hope you enjoy reading it. Thank you so much for your interest in PaidaOrphanage – you have made this possible.

Daniel Hoff President Paida Orphanage Marie-Laure de Ouina Vice-President PaidaOrphanage

We have been able to reintegrate Gloriose Masika to her wider family. As the family lives at a remote location, there is no access to nursery school, so she will only be able to continue structured education once she reaches primary school age. We are closely following her situation and pay regular visits to the family to evaluate her well being.



## PURPOSE OF THIS REPORT

This report is directed towards sponsors, donors and others who are interested in the activities of PaidaOrphanage. It gives an outline of the work of PaidaOrphanage and the actions we have undertaken during 2012 to meet our objectives.

### WHO WE ARE

The orphanage was created in 1929 in the neighborhood of Paida, city of Beni in the Democratic Republic of the Congo ("DRC"). It is currently being managed by 2 Sisters from the order of the "Soeur Oblates de l'Assomption" supported by three nurses. Other Sisters manage a hospital and a school. In the summer of 2010, Marie–Laure de Quina and Daniel Hoff, visited the orphanage in the DRC.

They were both moved and impressed by what they saw there, and decided to support the Sisters by creating the association "PaidaOrphanage" in Europe. The association was established in January 2011 in Switzerland with the aim of supporting the work of the sisters and the wellbeing of the orphans through the promotion of PaidaOrphanage and centralized fundraising.



1. The orphanage building with the Rwenzori Mountain as surroundings



2. The inside of the orphanage with some of the children



3. The new building comprising a kitchen, a dining area and a playing area



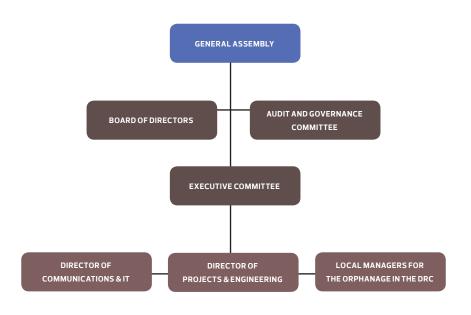
4. Part of the complex that comprises the orphanage, a school and a hospital

#### A) Governance

The highest level of governance of PaidaOrphanage is the General Assembly, which is constituted by all members of the organization.

The main governing body is the Board of Directors together with the Audit and Governance Committee.

The Executive Committee manages day-to-day business and is supported by the Director for Communication & IT, the Director for Projects and Engineering and the Local Managers for the Orphanage in the DRC.



Board of Directors	Audit and Governance Committee	Executive Committee	Director Communication & IT	Director of Projects & Engineering	Local Responsible
Daniel Hoff		×			
Marie-Laure de Quina		×			
Martin Keller	x				
Delphine Menezes Cordeiro	х				
Josephine Mantombela					x
Jeanne-Marie Kisenge					x
Ruben Nascimento			x		
Marc Suchet				х	

#### B) Biographies

#### **Daniel Hoff**

Lam a German national and studied Business Administration in Cologne, Germany and Lisbon, Portugal with emphasis on international management strategy and human resource management. As co-founder of Projecto Universitário em Maputo, I gained valuable insights into the creation and management of non-profit organizations in a developing context and worked several months in Mozambique. I worked various years as a consultant with PricewaterhouseCoopers in Switzerland and Brazil. Relationship to PaidaOrphanage: In 2010 I stayed for some months in the orphanage in Paida, building strong relationships with the Sisters who manage the orphanage and with the children. I was hugely impressed not only by the compassion of the Sisters, but also by their effectiveness and efficiency in managing the orphanage, despite the minimal resources. Together with my wife Marie-Laure we decided to create the PaidaOrphanage association to support the orphanage in the long term.



#### Marie-Laure de Quina

IamaFrenchnational and studied Business Administration and Finance with a specialization during my Masters degree in Supply Chain in Paris, France. After working for over 5 years in supply chain in large multinational companies, I worked as a procurer and logistician for the International Committee of the Red Cross (ICRC) in various African countries. Relationship to PaidaOrphanage: In 2010 I worked in the city of Beni as logistician for the



ICRC. During my time there, I visited the 3 orphanages in the city and felt very comfortable with this one. Therefore I decided to support the orphanage, first by going there regularly (every weekend), then by asking Daniel to come to help them for several months by being there physically, and now through the association. We know and trust the orphanage and the Sisters managing it. We really believe in their work, in their honesty and in their will and dedication to improving the lives of these orphans.



#### Ruben Nascimento

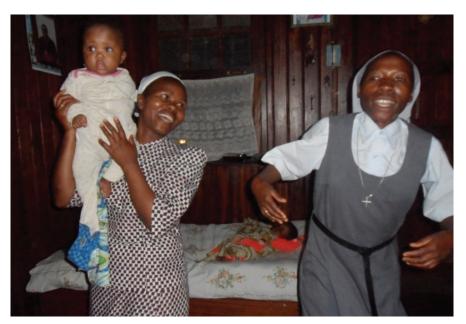
I am a Portuguese national and have been a web designer and developer since 2003. Besides having worked in several creative design agencies in Portugal, I have also worked freelance for international agencies and companies. I have studied Design for Multimedia Applications at Etic (Escola Técnica de Imagem e Comunicação) in Lisbon, Portugal and Visual Communication at Cardiff Metropolitan University in Cardiff, Wales. I started working for non-governmental projects in 2005, by designing and developing the website and logo for Projecto Universitário em Maputo (PUMAP) and, later, by helping other projects with their communication, for example the Associação Humanitária para a Educação e Apoio ao Desenvolvimento (AHEAD). For PaidaOrphanage, I am responsible for all of the visual communication language, which encloses the design of the sponsorship materials, as well as other graphic and online communications. I have known Daniel Hoff for several years now and admire his and Marie-Laure's dedication to this orphanage. I passionately believe that with projects like this, it is possible to change our world by helping other people's lives, and I feel fulfilled by doing it.

#### Marc Suchet

French, I am an engineer from the Special School of Public Works (Ecole Spéciale des Travaux Publics) in Paris.

Having worked more than 10 years in the oil exploration sector, mainly in Africa and in the Middle East, and having worked also on building sites in France, I decided to re-orientate my career and to join the International Committee of the Red Cross (ICRC) in 2004. In 2010. I had the pleasure to make a mission to Beni for the ICRC, with Marie Laure. I also met Daniel during the same period. Having visited PaidaOrphanage several times with them, I consider their project of support extraordinary. I know the Congo and the North Kivu very well, its exuberant nature, its fabulous landscapes, its so charming population that has the ability to survive with smiles and pragmatism the conflicts and poverty which have affected the region for so many decades. The orphanage is a place of serenity for the children. The peaceful atmosphere that exists there as well as the dedication of the sisters who take care of it, in spite of the minimal means at their disposal, convinced me of the value of Marie-Laure and Daniel's project. I have committed to them all my technical support to ensure a successful conclusion of this project.





Some of us, sisters dancing with some of our children



Playing time in our cots

# AIMS OF THE ORGANIZATION AND PROGRESS UPDATE

In general, the purpose of the organization is to support schools in developing countries, in particular to provide access to basic education for the local population, especially children. Special attention is given to orphaned children. As far as possible, the association will also facilitate access to basic nutrition and promote health. More specifically, PaidaOrphanage aims to build a school complex for at least 400 children, including an orphanage with the capacity to accommodate at least 50 orphans, in the city of Beni, district North Kivu in the DRC.

In order to achieve the general aims of the organization, the following projects have progressed in 2012:

**EXT2** – Extension of current facilities

**SPO** – Sponsor an orphan

**ORP** – Creation of new orphanage and school complex

We present below an update of the progress made in 2012 for each of these projects.



1. That was our old kitchen, small and outside



2. To clean the children's clothes we had to be outside



3. Now the kitchen is bigger, completely covered and very functional



4. This is our new nurse sister that takes care of our sick orphans

## Project EXT2 "Extension of current facilities"

This project was completed in November 2012. Through various donations, PaidaOrphanage has been able to construct a new small building with 3 rooms: a kitchen, a refectory and a playing room for the orphans.

Since this building has been completed, all the orphans eat their meals seating at tables and using forks and knifes. This has allowed us to raise the hygiene standard of the orphanage.

In addition to this building, a small pharmacy for the orphanage has been set-up for everyday needs.

Finally a nurse sister has joined the community to take care of our sick children as well as to help in the hospital of the complex





Sponsor one of our 29 orphans through occasional or monthly contributions.
Please contact us by email if you would like to help, or if you wish to know more; info@paidaorphanage.org

#### THE FOLLOWING TWO PROJECTS REMAIN ACTIVE:

#### **Project SPO** "Sponsor an orphan"

Even if physical infrastructures do exist to accommodate orphaned children, funds are still required to guarantee a proper level of nutrition, health care and education. Occasional or monthly contributions (ideally of USD 25 per month per child) will enable PaidaOrphanage to significantly increase the quality of lives of the orphans.

To maximize the effect of these vital funds, we have ensured that no administrative costs are deducted from your contributions<sup>1</sup>. Each contribution made by our donors goes directly to support the children and the staff of the orphanage. The sponsor will be able to follow the development of the child sponsored, but his or her financial donations will also be used to support the other children according to their needs. The funds are used to purchase food and medicaments for all the orphans.

The fact that the donation is not specific to a child avoids inequalities between the orphans. Nevertheless if a sponsored child is of school age, the donations will be used in the first place to guarantee their tuition fees.

All the limited administrative costs (e.g., transfer of funds, office costs and resources) are borne by Marie-Laure and Daniel

## Project ORP "Creation of new orphanage and school complex"

By 2016, PaidaOrphanage hopes to start the construction of another accommodation building for approximately 50 orphans up to the age of 18 years<sup>2</sup>. In addition, the complex will include a school to provide education for the orphans and for approximately 400 children from the surrounding areas. Land has already been provided and PaidaOrphanage engaged an architect to provide a cost proposal.



Image of the plot from Google Earth

 $<sup>^{\</sup>rm 2}$  Currently, the orphanage has only the capacity to welcome 37 children.

The new orphanage will be composed of two parts.

One for the "day life" comprising: the living room, a community room, the kitchen, the refectory, some storage rooms, etc.

Another part will be reserved for the interns' dormitory. It will have 28 bedrooms each with 2 beds. Two of these rooms will be for our staff, and one bedroom would be available for sick children. The 25 remaining rooms would allow us to welcome 50 orphans.

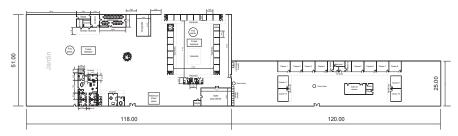
The total cost of building and equipping the orphanage is estimated at 135,000 dollars.

Thenew school will have 12 class rooms, an administrative building, one large room available either for studying or meetings, and a library. These 12 class rooms will allow us to welcome 400 students.

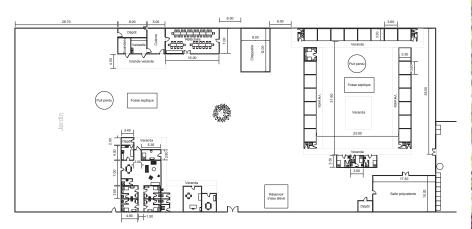
The total cost of building and equipping the school is estimated at 180.000 dollars.

Detail of the estimates for the school can be found in Annex C.

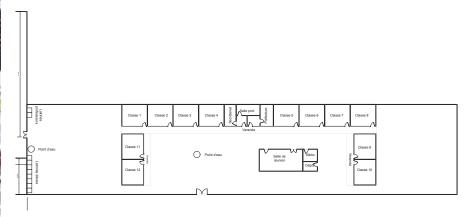
#### Overview of orphanage and school complex



General overview plan of the proposed orphanage and school complex



Plan of the boarding school residence and dormitory



Plan of the school administration block and classrooms



3D plan of the school administration block and classrooms

## ANNUAL PERFORMANCE EVALUATION

#### A) Response to main challenges 2011

The following actions were taken in 2012 in order to mitigate the main challenges of the year 2011:

Challenge 2011	Response 2012	
Regular information	Information exchange has been improved as local representatives of	
exchange between	PaidaOrphanage have increased their know-how in using the computer and	
local representatives of	internet. In 2012, one of the sisters completed a practical training course in the use	
PaidaOrphanage and Marie-	of computers. Besides this the local representatives have managed to obtain a	
Laure / Daniel (Executive	second–hand computer from their community in Italy. Nevertheless difficulties still	
Committee)	remain due to the poor infrastructure, regular electricity cuts and downtimes of	
	internet connections.	
	However, a regular information exchange by telephone keeps the locals and	
	European supporters up-to-date.	
Workload of executive	In 2012 one of the members of the executive committee was able to increase	
committee	availability to work on PaidaOrphanage and its projects.	
	In addition, the Director of IT & Telecommunication also gave support to some	
	projects and a Director of Projects & Engineering was found to help advance the	
	ORP project.	
	Workload still remains an issue, as the majority of the work is managed	
	through the two members of the executive committee.	

#### B) Main achievements in 2012

The following table summarizes main achievements in 2012:

#### Achievements

#### Project EXT2 - Extension of current facilities:

Project completed successfully.

#### Project SPO Sponsor an orphan:

- ✓ Engagement of sponsors to support seven children on a monthly basis, raising a total of CHF 6,122.50 for the year 2012.
- One of the sponsors made a one-time payment to support two orphans for the next 5 years.
- In 2012 a monthly calendar and a backpack with the logo of the association have been sent to each sponsor to thank them for their support<sup>3</sup>.

See Annex E for the names and pictures of the sponsored children and Annex B to visualize the backpack

#### Project ORP - Creation of new orphanage and school complex:

- ✓ In 2012 a lot of work was undertaken regarding this project on the administrative and engineering side. Plans for the complex have been presented by the architect in the DRC, reviewed in Europe by the Director of Projects and Engineering, and finally redrawn in the DRC in response to local requirements.
  - $Based \, on \, these \, plans \, the \, engineers \, on \, the \, ground \, in \, Beni \, have \, completed \, a \, more \, precise \, cost \, estimate \, for \, the \, school.$
- ✓ In the meantime a 3-dimensional plan of the complex has been drafted which helps to visualize the whole structure.
- Finally a request for donations from international organizations and potential donors in Europe has been drafted and is currently under review.
- ✓ In 2012, no new fundraising work was undertaken and therefore there were no additional funds to the CHF 6,100 collected in 2011.

#### Management of PaidaOrphanage:

#### Reporting:

✓ For the first time, PaidaOrphanage completed an annual report.

#### Marketing and communication:

- ✓ Regular update of the website including an English-language version: www.paidaorphanage.org
- ✓ Translation of the website into French and German
- Proactive communication through a range of different communication channels: marketing and communication through the creation and update of social media such as as Facebook or Twitter.

#### Finance:

- No administrative fees levied on donations to sponsor children.
- Additional donation of CHF 1,932.70 received as non-earmarked funding for the Orphanage.
- ✓ Additional donation of CHF 539.97 received to cover administrative cost of PaidaOrphanage.
- ✓ Total of CHF 2,367.63 transferred to PaidaOrphanage DRC in 2012.

<sup>3</sup> The costs of these gifts were born by Marie–Laure and Daniel as part of a administrative related donation.

#### C) Main challenges in 2012

The following table summarizes the main challenges in 2012, their context and potential mitigations/solutions proposed for 2013:

Challenge	Problem	Response
Maintaining a strong link between	All communication is digital with its	To reinforce the links and to ensure all
the Executive Committee	associated downsides (limited availability	parties have the same understanding
and the local Managers of	of proper access to the internet or good	of and support for our strategy and
PaidaOrphanage	telephone network in the DRC);	future activities, a trip to the orphanage
	Lack of stability and security in the region;	in Beni for a meeting between the
	Lack of availability of the Executive	Executive Committee members and
	Committee members.	the local Managers is being planned for
		2013 or early 2014
Workload of Executive	Lack of personnel for ongoing	Employ additional staff (e.g. student) to
Committee	administration requirements and to	work on specific tasks
	move projects forward	
Fundraising for new project ORP	Lack of reputation of PaidaOrphanage to	The project will be split in several
	request funds to donors to construct the	phases with fundraising activities
	complete school and new orphanage	dedicated to each of the phases. As
		a result, the amount to be requested
		will be spread along time, and it
		will allow and earlier start in the
		construction of the new complex (as
		soon as the funding required for the
		first phase is assured). Subsequently,
		PaidaOrphanage will be in a position
		to present its donors and potential
		future donors with concrete progress
		towards the end of the phase 1.
	Lack of time of PaidaOrphanage	Engage additional staff to work on
	members to concentrate on the project	specific taskst

Challenge	Problem	Response	
Dependency on regular income	Donors can stop their sponsorship of a	Envisage creating a fund that could	
from donations	child at any time. If that happens it will	cover the school expenses for a child	
	be problematic for the orphanage to pay	for a short period without sponsorship	
	education-related costs. School tuition		
	and daily transportation to school are		
	particularly high costs that were, in 2012,		
	covered by the donors for all the children		
	attending school.		
	School tuitions fees are at the moment	Continue good collaboration and	
	half price for the orphans compared to	discussions with the school in order to	
	their classmates.	keep these advantageous tuitions fees.	



Some of our orphans are now old enough to help the sisters by working in the field to plant and collect vegetables

### FINANCIAL REVIEW

Expenses		
	2012	2011
Total funds transfered to PaidaOrphanage DRC	2,367.63	2,099.10
Cost of marketing	382.17	
Bank account fees	40	18.00
Fees for the transfer of funds to the DRC	105	158.24
TOTAL	2,894.8	2,275.34

Income		
	2012	2011
Donations related to the sponsorship of orphans	6,122.5	1,091.60
Donations related to the construction of an additional	0	6,100.00
orphanage and school complex		
Unearmarked funding for PaidaOrphanagePaidaOrphanage	1,932.7	2099.1
Additional donations to cover administrative cost of	539.97	158.24
PaidaOrphanage		
Interest	4.57	0.63
TOTAL	8,599.74	9,449.57

7,174.23

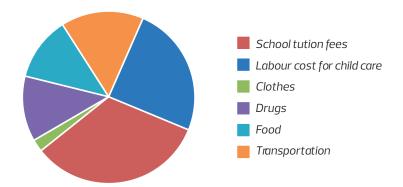
5,704.94

Expenses and Income are in CHF.

**BALANCE** 

The balance in 2012 for project ORP is CHF 6,100.00

The following chart illustrates the use of the funds received in the DRC.





## CONCLUSION AND OUTLOOK

PaidaOrphanage has demonstrated its ability to continue improving the nutrition and health conditions for the children at the orphanage. In addition, we have been able to maintain school attendance for all sponsored children.

Additional support has been engaged to help PaidaOrphanage progress its various projects. This has also helped to improve the quality of our communication with existing sponsors.

#### In 2013, we want to focus on

- 1. finalizing the funding request and initiating project ORP.
- 2. consolidating reporting to existing sponsors,
- 3. finding additional sponsors for our children.

We thank all supporters of PaidaOrphanage and look forward to working with you in future. You have already made a difference in the lives of our children.

## AUDITOR'S COMMENTS

On January the 26th 2013, Delphine Menezes Cordeiro and Martin Keller reviewed the annual report and in particular the annual financial statement and hereby acknowledge the correctness and completeness of the year-end reporting. The audit committee confirms that the bookkeeping was conducted in a careful and transparent way. There were no problems to address. If the reader wishes to obtain additional information regarding the financial statement, he/she can contact the audit committee for more details (under info@paidaorphanage.org).



Waiting to enter school for our 9 children attending Beni's school thanks to the kind support of our donors

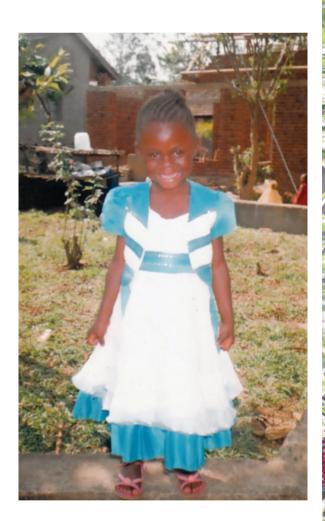
## **ANNEXES**

#### A) Sponsored children in 2012



Jospin Muhindo, born on April 2007.

Marie-Louise Kavira, born on July 2007.





Gloriose Masika, born on June 2008.

Judith Masika, born on April 2008.





Dorcas Kakule, born on August 2008.

Robert Paluko, born on December 2009.





Archange Kakule Kisuva, born on August 2008.

## B) Presents to sponsors in 2012

## A 2012 calendar;

## A backpack



# C) Estimated costs for the construction of the new school (project ORP)

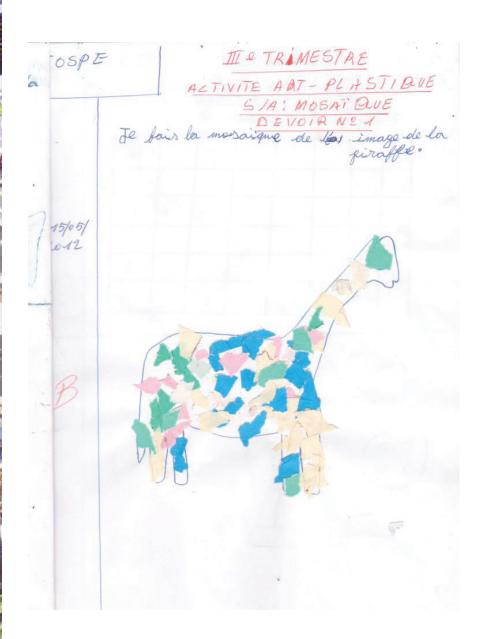
USD	Classrooms 1, 2, 3 Toilets	Classrooms 4,5,6 Administration area	Classrooms 10, 11, 12 Library	Classrooms 7, 8, 9 Playing area	Total for complete school
Cost for tools and equipment	1,115	970	990	1,115	4,190
Cost for construction materials	25,877	29,785	34,490	28,042	118,195
Labor cost	7,637	7,889	9,165	7,950	32,640
Cost for architect supervision	2,579	2,899	3,180	2,668	11,326
Unforeseen (5% of material, labor and supervision costs)	1,805	2,029	2,342	1,993	8,108
Cost for inferior equipment (furniture)	1,305	1,475	1,465	1,305	5,550
Total	40,318	45,046	51,632	43,013	180,009

# D) List of children present in the orphanage in December 2012

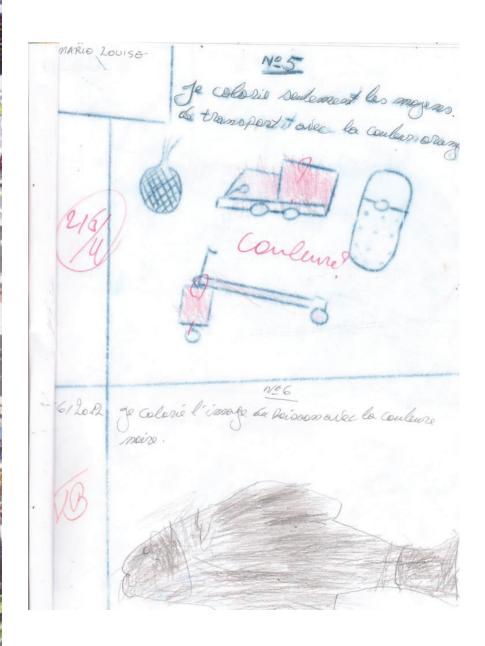
No.	Name, Surname	Date of birth	Age	Weight (in kg)	Height (in cm)
1	Philémon	25/07/96	16.4	55	169
2	Jospin MUHINDO	24/04/07	5.7	12	92
3	Marie-Louise KAVIRA MUNYINDO	20/07/07	5.4	16	101
4	Judith MASIK A KATABEI	03/04/08	4.7	21	106
5	Archange KAKULE KISUVA	31/08/08	4.3	14	93
6	Dorcas KAKULE KAHIRA MUHIRA	31/08/08	4.3	14	93
7	Marie-Ange Chance BAHATI	25/03/09	3.8	11	79
8	Germaine KAHINDO	13/06/09	3.5	12	85
9	Robert PALUKU NGURU KAPARA	13/08/09	3.4	16	91
10	Rodrigue PALUKU NGURU KAPARA	13/08/09	3.4	15	91
11	Marie-Luc KAVIRA NTUMELI	18/10/09	3.2	10	85
12	Kamen KAKULE TWAMBWA	15/12/09	3.0	10	80
13	Daniel BAHATI	21/02/10	2.9	11	69
14	Moise OLYMBIO KATEMBO	13/02/10	2.9	12	81
15	Louange KAHINDO KAVUNGA	03/03/10	2.8	14	77
16	Armand MUHINDO MUPIRI MUPIKA	25/09/10	2.3	12	69
17	Martinette KAVIRA TSONGO	11/11/10	2.1	13	73
18	Tatiana BELANDE PAME	12/01/11	2.0	11	73
19	Rose MADAWA EVHEUBO	26/03/11	1.8	9	66
20	Augustin KAMBALE KATSALI	21/06/11	1.5	9	66
21	Euloge KAMBALE SAMBILI	07/07/11	1.5	7	61
22	Marie-Jeanne KAVIRA KARUKE	27/07/11	1.4	7	63
23	Angelique ANJIANI MANDULASI	21/07/11	1.4	5	60
24	Moise KAKULE	01/08/11	1.4	8	67
25	Sylvestre KAMBALE KASIHIRO	25/11/11	1.1	8	62
26	Hilaire KAMBALE KAMATE	14/01/12	1.0	7	57
	KASEREKA MUHINDO				
27	Consolée KAHINDO MUTHAHI	01/02/12	0.9	12	52
28	Elisabeth KATUNGU KERA	04/07/12	0.5	4	58
29	Pamela NGURU WAYIRE	28/07/12	0.4	4	58

# E) Examples of grades and exercises of the children going to school in 2012

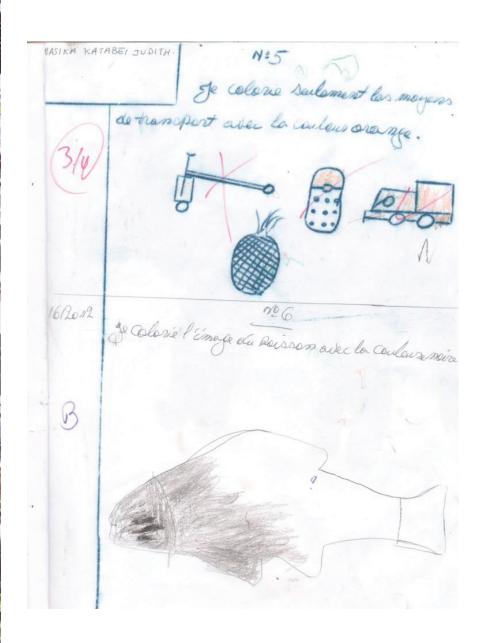
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	2 Activité	s de structuration s	spatiale	2	2	2	6	B	DATE:				
	A Activité	s d'orientation ten	poraire	2	2	2	6	B	EAST.				
	7. /100.	Sous-Total		9/16	9/16	8/16	25/48	B					
	Groupe II	Maxima		/8	/8	/8	/24						
	5. Activite	és sensorielles		4	5	5	14	B					
	6. Activite	és physiques		5	5	5	75	B	ACCURATE OF				
	7. Activite	és d'arts plastiques		3	4	4	77	AB	B3858				
	8. Activite	és musicales		5	5	7	74	B	Maria .				
	9. Activit	és de vie pratique	+	3	- 3	3	9	AB	1000				
	10. Activit	és de comportemer Sous-Total	IL	22/48	27/48		77/144	B	E.S.				
	O Second	Maxima		/12	/12	/12	/36						
	Groupe III	és exploratrices		1	-	6	18	B	1				
	12 Activit	és de langage		2	5	8	75	AB	100				
	13 Activit	és mathématiques		7	7	7	21	B	2000				
1	13.7101171	Sous-Total		75/36			54/108		1				
	Groupe IV	Maxima		/20	/20	/20	/60		1000				
-	14. Activit			76	14	75	45760	TB					
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	Trimestre 1er Trimestre	Ten	Lucit	Jaune		Vert	Noir	Rouge	EN				
		- Fau	-	& DEFINE	MATERIA	103E							
	2º Trimestre	Haus	100	-									
	3º Trimestre	l. : appréciation qu	alitative	Fait à	10	Z. O.l.	le	14.10.7.	1207.2				
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	imestre		1	2	3	Total	Qual.	Cou
M	axima	The state of	4	4	4	12		
1. Activités de		porels	1	1	3	5	AB	1
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4. Activités d'		mporaire	3	3	2	98/48	B	Part of
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	axima		4	5	4	13	B	-
<ol> <li>Activités se</li> <li>Activités ph</li> </ol>			7	5	4	15	B	
7. Activités d'		g	4	5	4	13	B	
8. Activités m			4	3	5	12	B	
9. Activités de	vie pratique	E COLUMN TO	3	4	5	12	B	
10. Activités de		nt	4	- 5	5	14	B	
	Sous-Total		25/48	27/48	27/48	74144	B	
Groupe III M	axima		/12	/ 12	/12	/36		
11. Activités ex			5	6	6	17	AB	-
12. Activités de	langage		5	6	6	17	AB	
13. Activités m			6	3	3	12	M	-
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3. Activités de str			3	0	2	0	B	
4. Activités d'ori	entation ter	ilporaire	10/16	10/16	1/116	21/48	B	1
Groupe II Maxi			18	18	/8	/24		
5. Activités senso			4	4	5	14	B	
6. Activités phys			7	6	5	18	TB	
7. Activités d'art			5	3	5	13	13	
8. Activités musi		-	6	5	6	17	773	50
9. Activités de vi		S. C. L. Control	6	5	6	17	TB	
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Groupe III Maxi			/12	/ 12	/12	/36		
11. Activités expl	oratrices	CHARLES THE	6	6	6	18	B	1
12. Activités de la	ngage	Marian Marian	7	4	7	18	B	-
13. Activités math		The state of	6	4	6	16	AB	100
	us-Total		19/36	14 / 36	19/36	52/108	A.B	=
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14. Activités libre			79/20	6 /20	15	75	TB	-
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	nstituteur	Parent	Elite	T.B	Bon	A.B	Méd.	
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			cima			8	8	. 8	24				
	1.Activités d'A	rts pla	astiqu	ies		4	4	4	12	B			
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	9.Activités exp 10.Activités de				110	6	6	6	18 .	B			
	11. Activités m			100		6	6	6	18	B			
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4	12.Activités lil				-	111	12	15	38	B	No.		
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# CONTACTS

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